

Standing Still ...

Really Means Going Backward

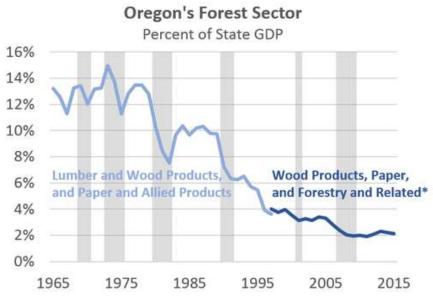
Employer	Sector	No. of Employees		
	Baker County			
Local Government	Services	790		
St. Alphonsus Hospital	Health Care	271		
State Government	Services	260		
Federal Government	Services	200		
Marvin Wood Products	Wood Products	150		
Ash Grove Cement	Mining & Manufacturing	110		
New Directions NW	Mental Health	120		
	Union County			
Woodgrain Millwork (Boise)	Manufacturing	500		
Grande Ronde Hospital	Medical	475		
Eastern Oregon University	Education	371		
La Grande School District	Education	270		
Union Pacific Railroad	Trade, transportation	250		
Walmart	Retail	250		
City of La Grande	Services	158		
Outdoor RV	Manufacturing	150		
Northwood Manufacturing	Manufacturing	150		
Union County	Services	120		
	Wallowa County	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)		
Federal Government	Services	N/A		
State Government	Services	N/A		
Local Government	Services	N/A		

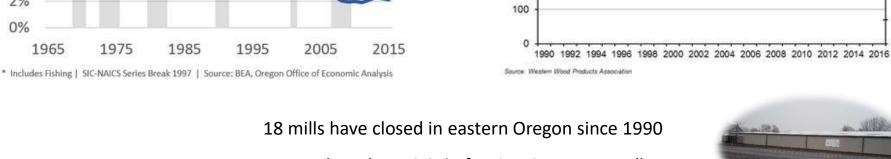
8.2%

Sources:

http://ucedc.org/work-force/top-employers/
http://www.visitbaker.com/live and work/regional facts figures.aspx
http://www.wallowacounty.org/categories/government.php

https://www.woodworkingnetwork.com/news/woodworking-industry-news/boise-cascade-sells-oregon-lumber-mills-woodgrain





700

600

500

400

300

200

Number of Sawmills

18 mills have closed in eastern Oregon since 1990 Wood Products 8.2% of Union County Payroll



Average Production Per Mill (right scale)

90

80

50

30

20

10

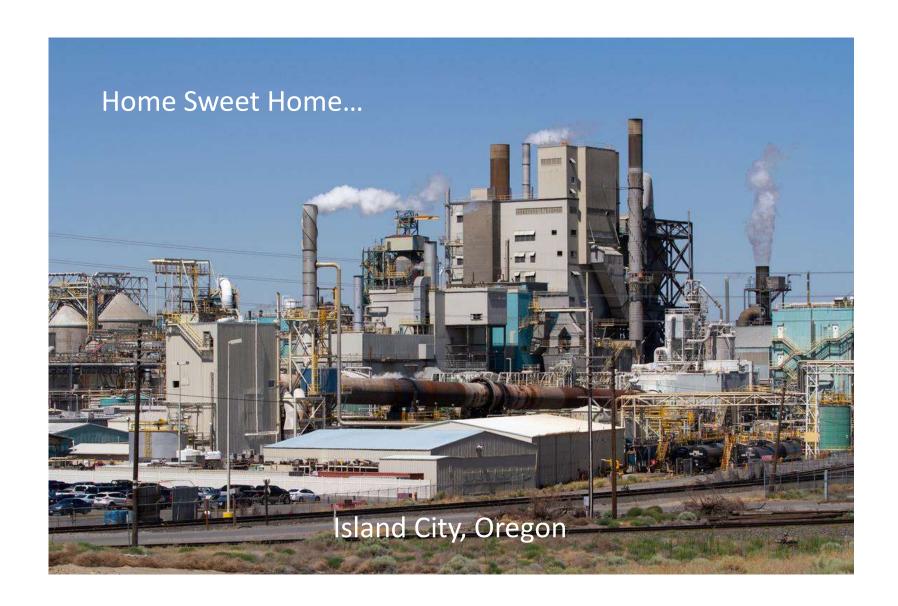
Million Board Feet Per Year

Sawmills Operating in the Western U.S.

1990-2016

Sawmills (left scale)

First Lumber Mill in La Grande





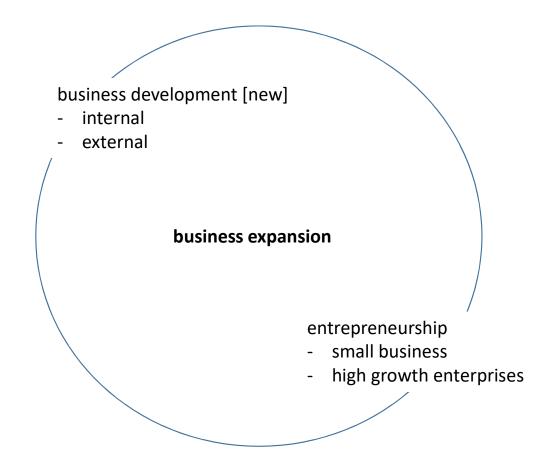
The Cure for Rural is Industrial?

Community-Oriented Growth



In 2019 healthy economies are less rural...

Economic Development

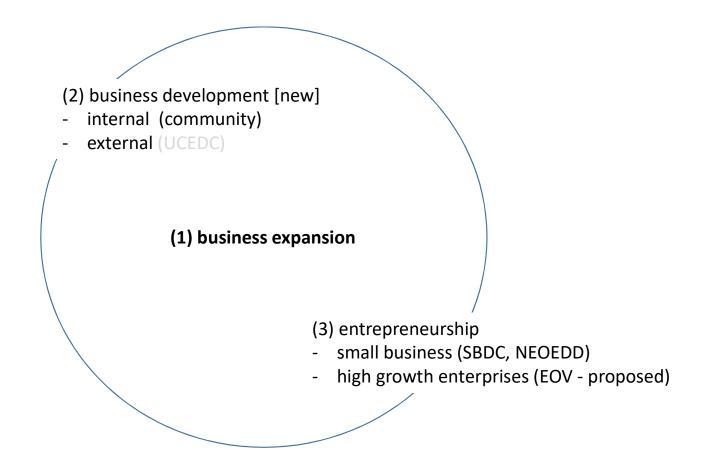


urban renewal

- quality of life
- retention

https://hbr.org/2014/05/what-an-entrepreneurial-ecosystem-actually-is

Economic Development



urban renewal (URA)

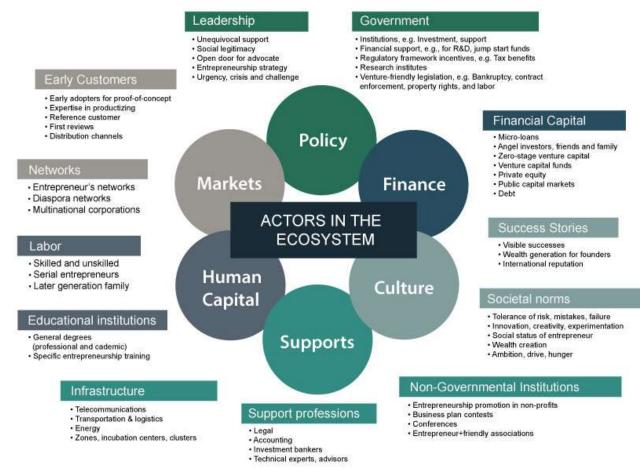
- quality of life
- retention

https://hbr.org/2014/05/what-an-entrepreneurial-ecosystem-actually-is

Entrepreneurship: Northwest Success Stories

Alaska Airlines	UMPQ	UA BANK	N	IKE	FLIRS	rstems F	EI	COSTCO
Tektronix	amazon.o	om	RadiSys	. Me	rix	Micros	oft	STARBUCKS
NEW SEASONS	McCorn	nick & Schm	ick's	LES SCHU	VAB	RENTRA	ΑK	Itron
FREIGHTLINER	STERLING SA	AVING BAN	IK	InFocus		Fred Meye	r	Safeco
pixelworks	lucy.com	Wellso	urce	BIOTRO	NIK	PLANA	R	BOEING
microhelix	invitrogen	BIOJE	ECT (OREGON STEEL	MILLS	UPS We		eyerhaeuser
ZUMIEZ	Coldwater	Creek	CUTTE	R & BUCK		plaid par	ntry	Data iO
BONFIRE SNO	WBOARDS	YAKIMA	real	AVI BioPh	arma	Washin	gton	Mutual
KEEN FOOTW	EAR	F5 Netwo	rks	DIGIMARC		orcad		SOLOFLEX
Albertson's	LITHIA	R	ED ROB	SIN R	RED LION	I HOTELS	NOR	DSTROM

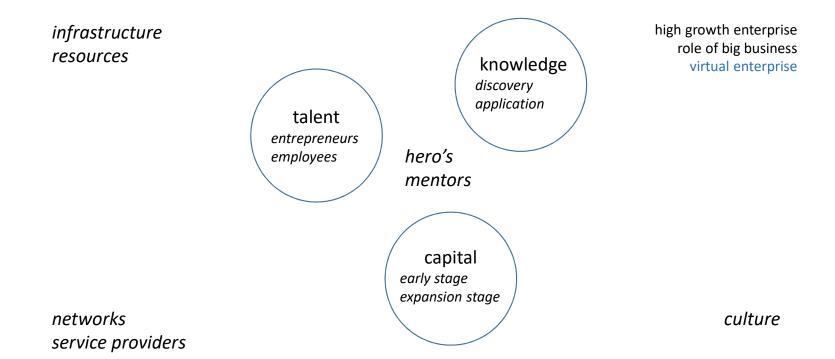
Entrepreneurial Eco-System



adapted from Daniel Isenberg, Babson College

http://www.babson.edu/executive-education/expanding-entrepreneurship/beep/Pages/isenberg-daniel.aspx

Entrepreneurial Eco-System



https://hbr.org/2014/05/what-an-entrepreneurial-ecosystem-actually-ishttp://www.oecd.org/cfe/leed/Entrepreneurial-ecosystems.pdf





agricultural ventures

manufacturing ventures

outdoor recreation ventures

e-business ventures

grow

make

guide

surf

educating

coaching

funding

planning

connecting

operating

scaling

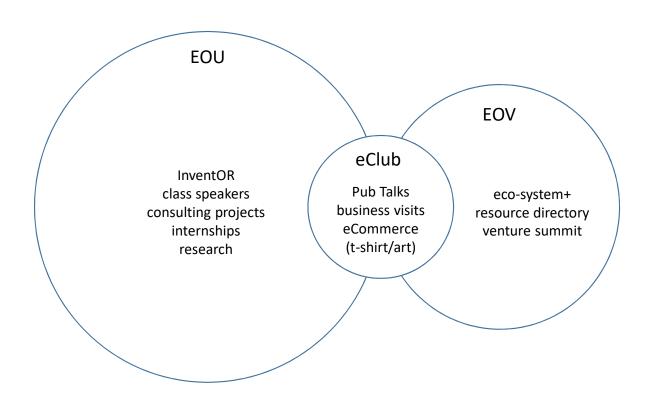
university

entrepreneur

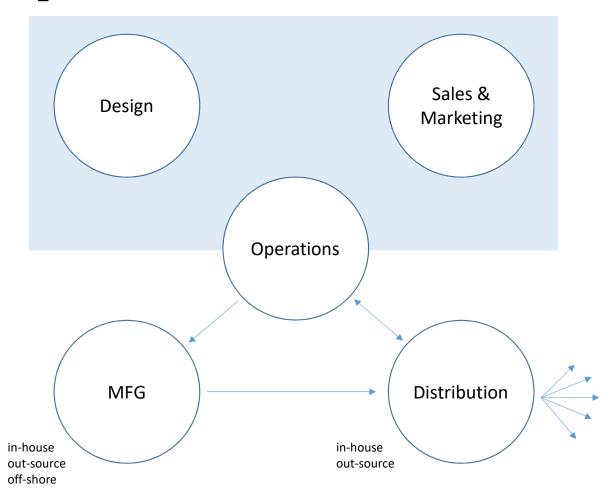
community

Symbiotic Relationship





Virtual Enterprise





Economic Development



Union County Top Employers: EOU, Grande Ronde Hospital, Boise Cascade, Nash, Barreto